

Tredyffrin/Easttown School District

Budget Development 2016 -17

Budget Workshop I
March 8, 2016

October 1st Enrollment History

Draft

	<u>Year</u>	<u>Enrollment</u>	<u>Year</u>	<u>Enrollment</u>
1	1975	6,497	1996	4,673
2	1976	6,160	1997	4,854
3	1977	5,839	1998	5,086
4	1978	5,544	1999	5,224
5	1979	5,258	2000	5,386
6	1980	5,036	2001	5,539
7	1981	4,790	2002	5,655
8	1982	4,465	2003	5,726
9	1983	4,360	2004	5,800
10	1984	4,310	2005	5,891
11	1985	4,357	2006	6,013
12	1986	4,369	2007	6,097
13	1987	4,023	2008	6,132
14	1988	4,095	2009	6,290
15	1989	3,990	2010	6,334
16	1990	4,022	2011	6,457
17	1991	4,080	2012	6,487
18	1992	4,125	2013	6,537
19	1993	4,257	2014	6,553
20	1994	4,337	2015	6,575
21	1995	4,543		

Enrollment Trends 2008 to Present

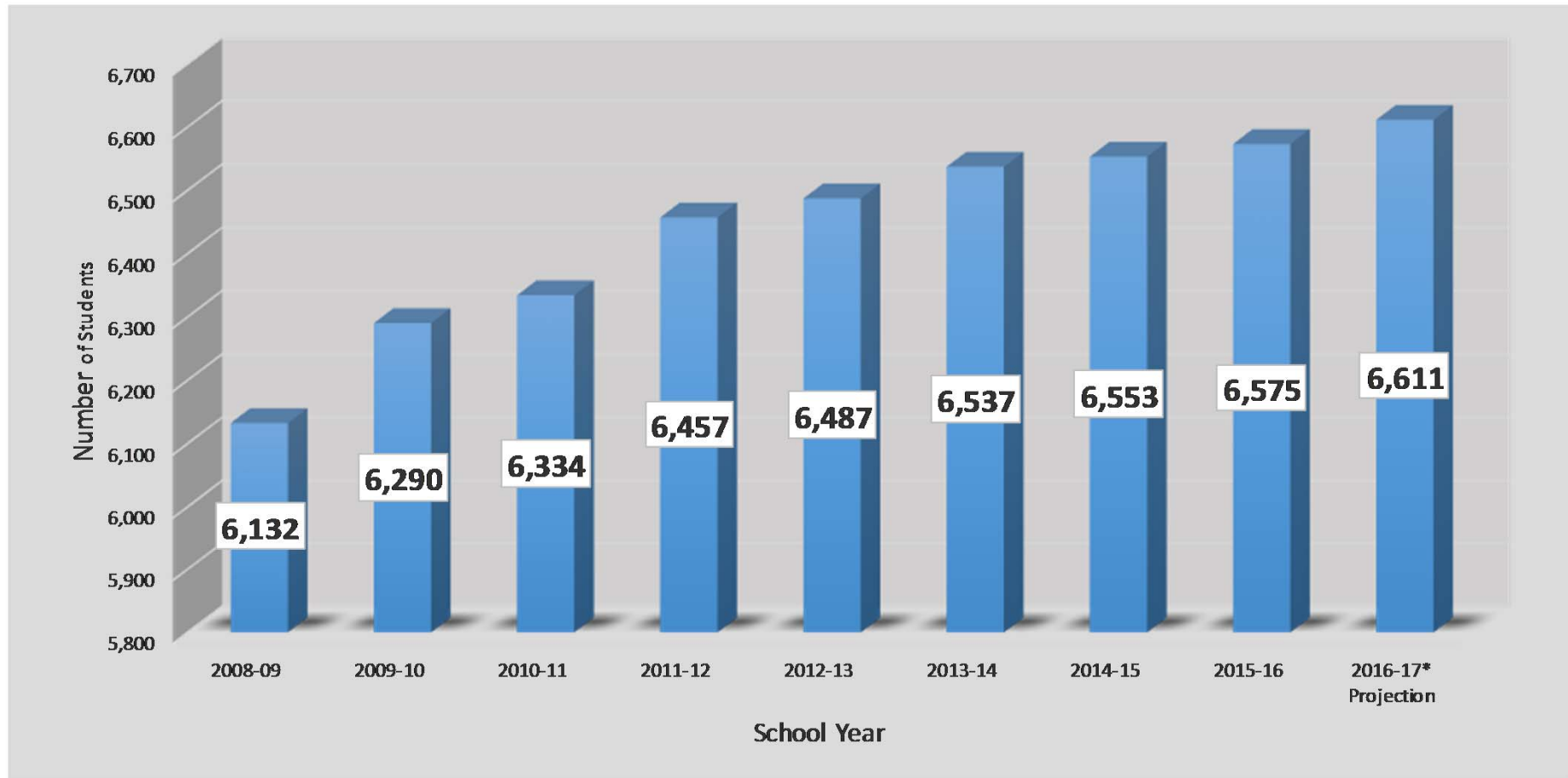
Draft

	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	*Projected 2016-17	Change from 2008	% Change from 2008
Elementary Schools	2,261	2,320	2,292	2,343	2,336	2,402	2,424	2,425	2,334	73	3.2%
Middle Schools	1,901	1,978	2,025	2,061	2,095	2,081	2,078	2,084	2,156	255	13.4%
High School	1,970	1,992	2,017	2,053	2,056	2,054	2,051	2,066	2,121	151	7.7%
Total	6,132	6,290	6,334	6,457	6,487	6,537	6,553	6,575	6,611	479	7.8%

* Source: Sundance Associates

Enrollment History 2008 to Present

Draft



* Source: Sundance Associates

Changes to Professional Staffing from FY15-16 Actual to FY16-17 Budget

Draft

	A	B	C	D
	Core	Special Education	Counselor	Total
Elementary Schools	0.0	1.5	-1.0	0.5
Middle Schools	1.7	0	2.0	3.7
High School	1.0	0.5	0.0	1.5
District Total	2.7	2	1	5.7

Budgeted Professional Staffing 2016-17 ^{Draft}

	A	B	C
	Actual 2015-16 FTE	Budgeted 2016-17 FTE	Change
Elementary Schools	172.1	172.6	0.5
Middle Schools	145.6	149.3	3.7
High School	141.9	143.4	1.5
*District-wide	6.6	6.6	0.0
District Total	466.2	471.9	5.7

* Includes Mental Health Specialists, Mandated Non-public School Nurses, and Teachers on Special Assignment

Aides/Paras: District and Contracted Services

Draft

A	B	C	D	E
	Budgeted 2015-16 FTE	Actual 2015-16 FTE	Budgeted 2016-17 FTE	Change D-C
District:				
Regular Education	59.00	29.53	30.91	1.38
Special Education	<u>76.54</u>	<u>38.47</u>	<u>42.19</u>	<u>3.72</u>
Total	135.54	68.00	73.10	5.10
Contracted Services:				
<u>CCRES</u>				
Regular Education	0.00	29.33	28.09	(1.24)
Special Education	<u>0.00</u>	<u>54.62</u>	<u>60.62</u>	<u>6.00</u>
Total	0.00	83.95	88.71	4.76
<u>Delta-T</u>				
Regular Education	0.00	0.00	0.00	0.00
Special Education	<u>54.60</u>	<u>25.01</u>	<u>26.00</u>	<u>0.99</u>
Total	54.60	25.01	26.00	0.99
Total Contracted Services	54.60	108.96	114.71	5.75
Total of Aides/Paras	190.14	176.96	187.81	10.85

Staffing Summary 2008 to 2016 (FTE's)

Draft

	A	B	C	D	E	F	G	H	I	J	K	L
	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16	Budget 2016-17	FTE Change from 2015-16	FTE Change from 2008	% Change from 2008
Professional (TEEA)	496	486.4	457.2	436.3	440.1	450.5	454.5	466.2	471.9	5.7	(24.10)	-4.9%
Administrators	32	31	28	28	27	28	28	29	29	0	(3.00)	-9.4%
Supervisor/Confidential	29.56	28.56	27	26	26	27	28	31.69	31.69	0	2.13	7.2%
Secretarial	53.8	52.56	51.62	49.62	46.44	46.71	46.71	48.88	48.88	0	(4.92)	-9.1%
Custodial	49.5	49.5	49.5	49.5	49.5	49.5	49.5	49.5	49.5	0	0.00	0.0%
Maintenance	16	15	15	15	15	15	15	15	15	0	(1.00)	-6.3%
Security	6.5	6.5	6.5	6.5	6.5	7.5	7.5	7.5	7.5	0	1.00	15.4%
Transportation	2.69	1	1	1	1	1	1	0	0	0	(2.69)	-100.0%
Food Service	32.29	32.51	32.51	32.26	32.09	32.4	32.4	32.4	32.4	0	0.11	0.34%
Health Room Nurses	4.79	4.54	4.41	4.41	4.03	4.03	4.03	4.03	3.75	-0.28	(1.04)	-21.7%
Reg Ed Aides/Paras	66.78	62.94	52.28	52.28	53.77	53.31	54	29.53	30.91	1.38	(35.87)	-53.7%
Spec Ed Paraeducators	76.57	80.3	80.3	80.3	80.3	77.8	77.8	38.47	42.19	3.72	(34.38)	-44.9%
TOTAL	866.48	850.81	805.32	781.17	781.73	792.75	798.44	752.2	762.72	10.52	(103.76)	-12.0%

FY 2016-17 Preliminary Budget Summary Draft

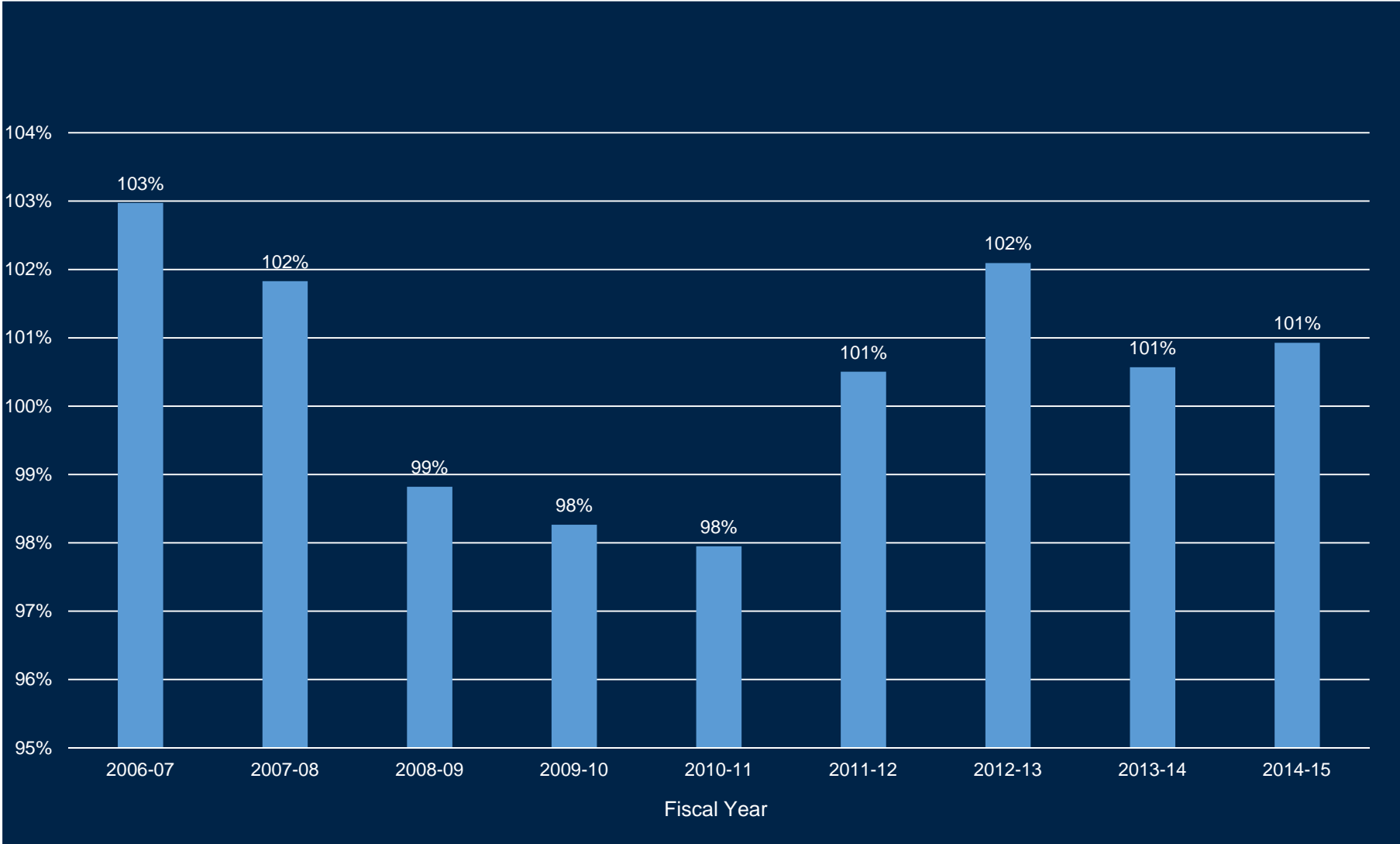
(w/ Act 1 Index and Referendum Exception Tax Increases)

1	Projected Revenue	\$124,685,439
2	Projected Expenditures	\$129,440,568
3	Projected Budget Operating Deficit	(\$4,755,129)
4	Act 1 Tax Increase (2.4%)	\$2,392,602
5	*Referendum Exception (Est. at .966%)	\$962,839
6	**Referendum Exception (Est. at .934%)	\$931,570
7	Projected Budget Imbalance	(\$468,118)

<u>Estimated Eligible Referendum Exceptions for 2016-17</u>		
1	*Employer Retirement Contributions	\$962,839
2	**Special Education Expenditures	\$931,570

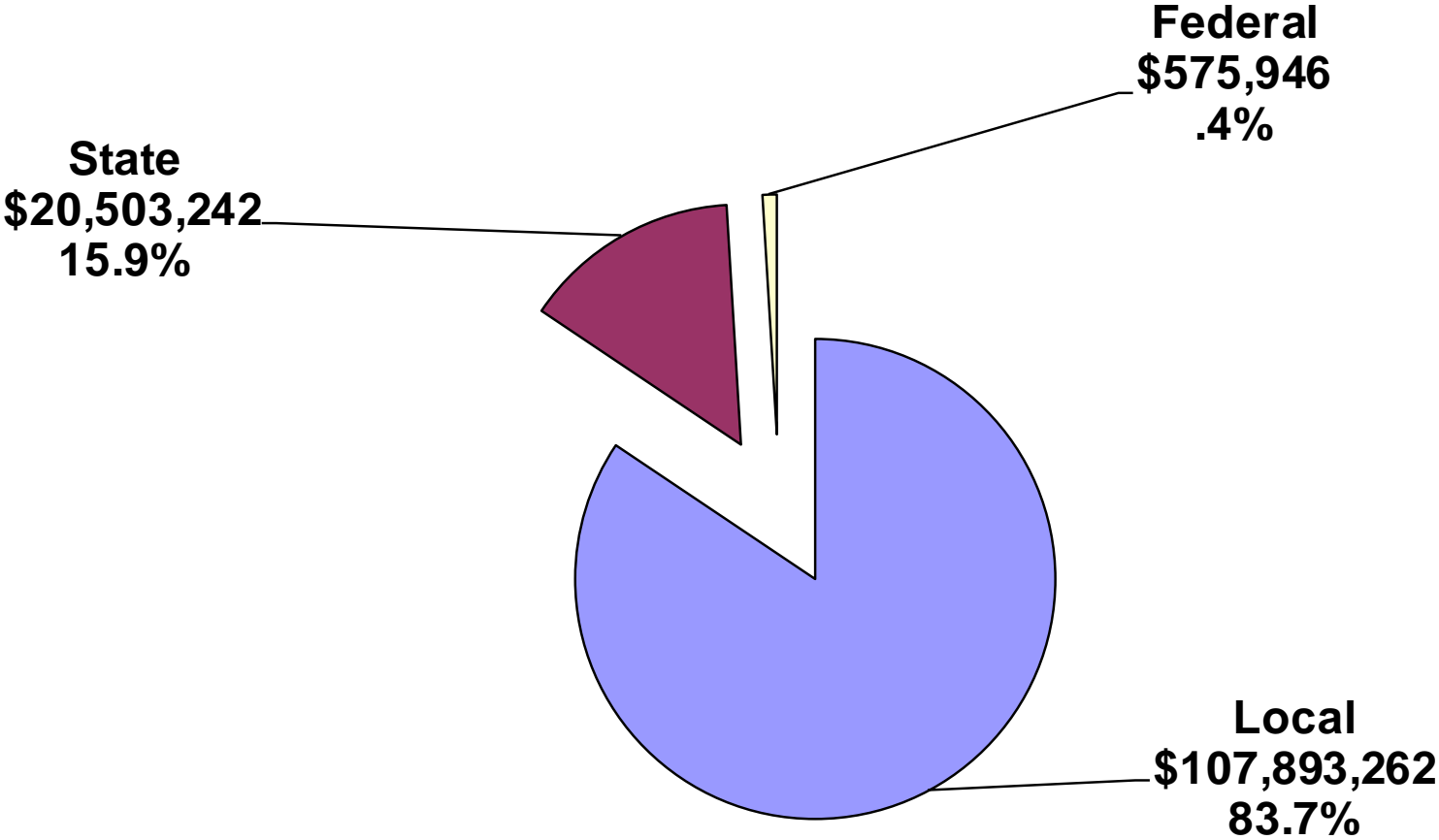
Budgeted Revenue Collection

Draft



2016-17 Budgeted Total Revenue

Draft



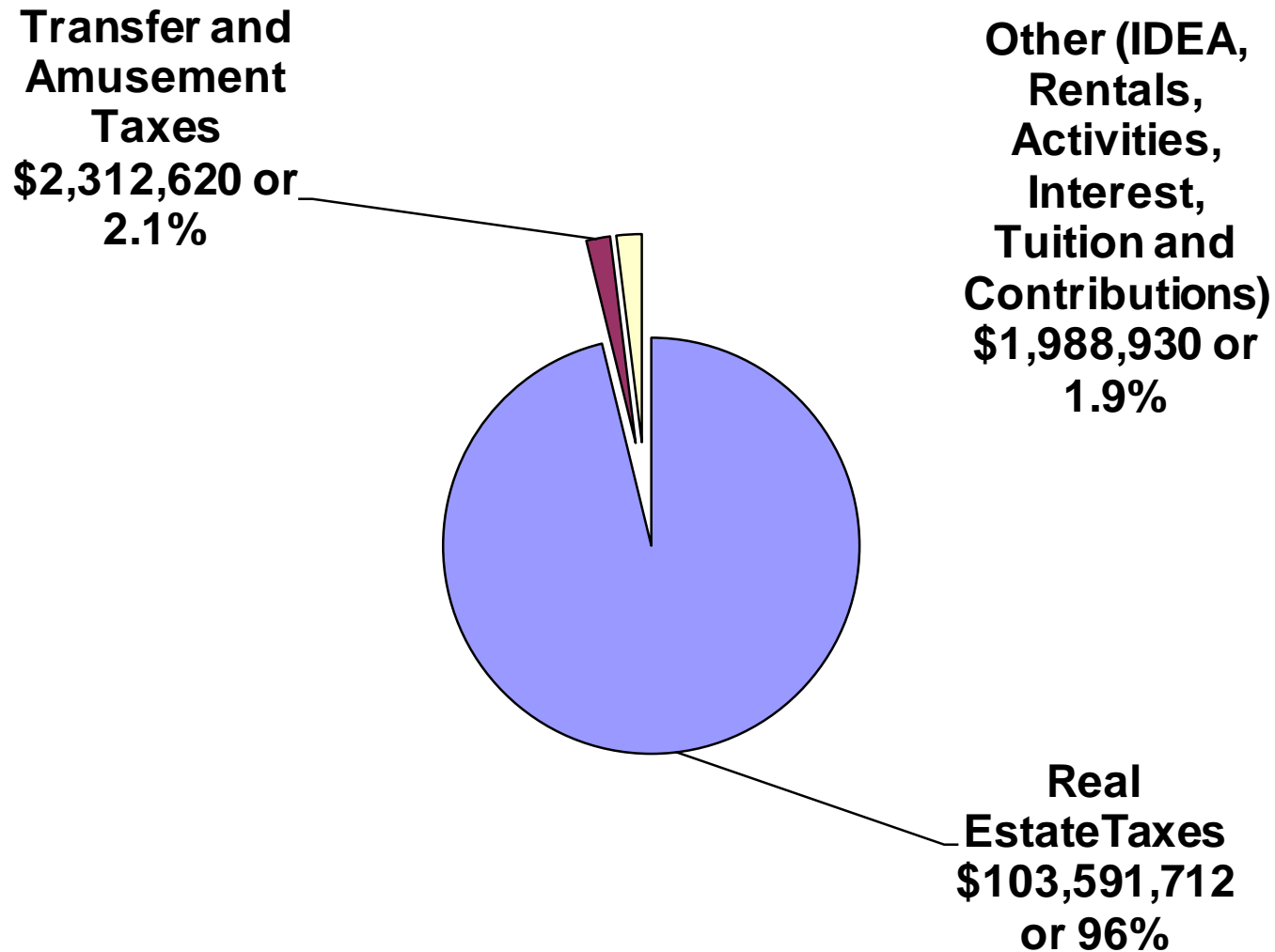
Revenue and Variances Summary

Draft

		A	B	C	D	E
		Budget	Projection	Prelim Budget	Variance - \$	Variance - %
	<u>Revenue Source</u>	<u>2015-2016</u>	<u>2015-2016</u>	<u>2016-2017</u>	<u>(C - B)</u>	<u>(D / B)</u>
1	Local	\$102,797,967	\$102,849,267	\$107,893,262	\$5,043,995	4.9%
2	State	\$12,079,489	\$12,253,287	\$12,110,386	(\$142,901)	-1.2%
3	PSERS State Subsidy	\$7,249,691	\$7,161,189	\$8,392,856	\$1,231,667	17.2%
4	Federal	\$592,178	\$577,696	\$575,946	(\$1,750)	-0.3%
5	Total Revenues	\$122,719,325	\$122,841,439	\$128,972,450	\$6,131,011	5.0%

2016-17 Budgeted Local Revenue

Draft



Local Revenue and Variances

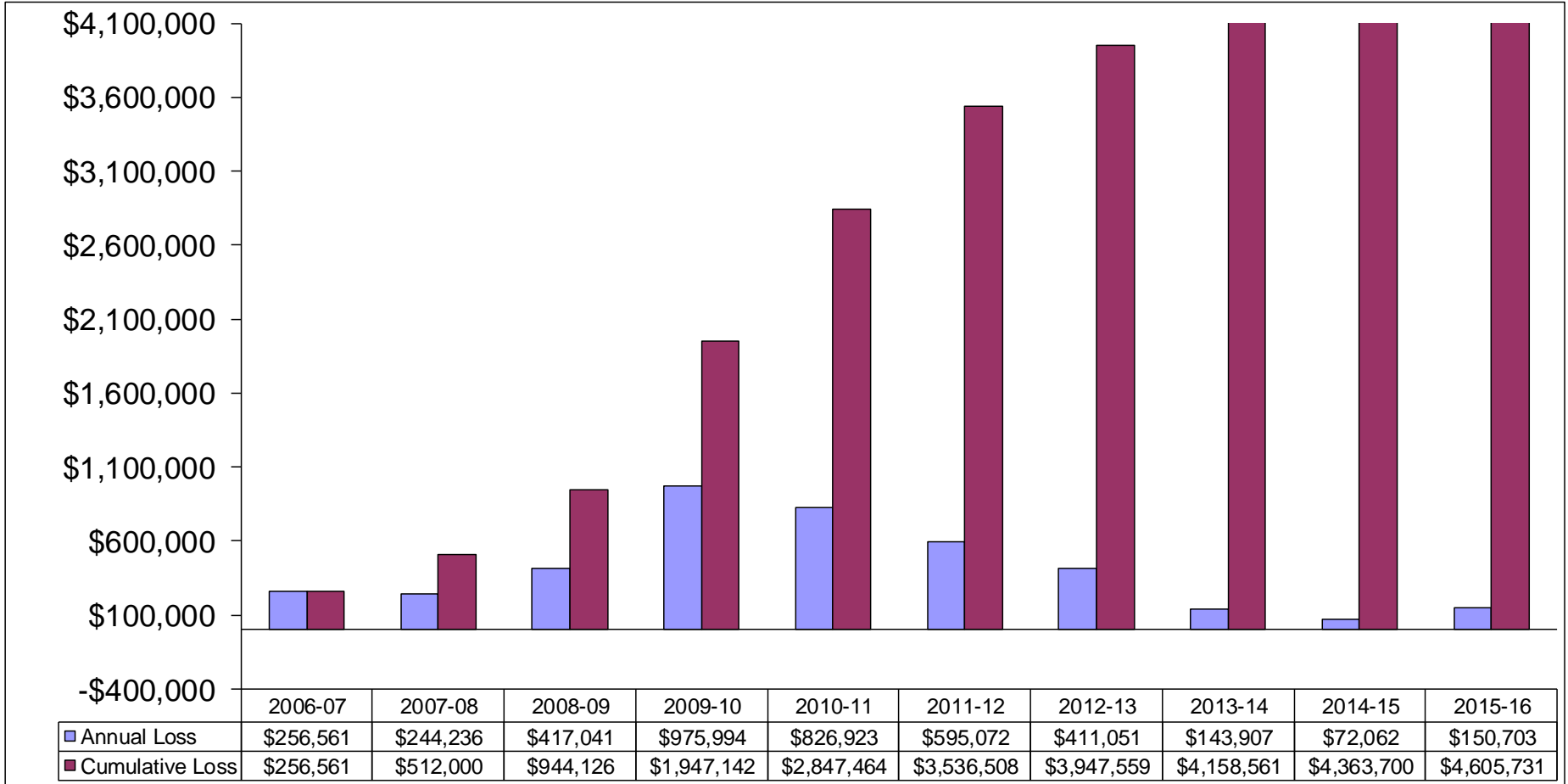
Draft

		A	B	C	D	E
		Budget	Projection	Prelim Budget	Variance - \$	Variance - %
	<u>Local Revenue</u>	2015-2016	2015-2016	2016-2017	(C - B)	(D / B)
6111	Current Real Estate Revenue	\$96,947,464	\$96,947,464	\$101,875,437	\$4,927,973	5.08%
6112	Interim Tax	\$270,348	\$288,348	\$319,507	\$31,159	10.81%
6113	Public Utility Tax	\$113,108	\$113,108	\$114,690	\$1,582	1.40%
6153	Transfer Tax	\$2,113,603	\$2,377,803	\$2,286,855	(\$90,948)	-3.82%
6154	Amusement Tax	\$24,811	\$24,811	\$25,765	\$954	3.85%
6400	Delinquent Tax	\$1,432,886	\$1,217,986	\$1,282,078	\$64,092	5.26%
6500	Earnings on Investments	\$213,656	\$213,656	\$215,000	\$1,344	0.63%
6700	Parking Revenue	\$54,000	\$54,000	\$54,000	\$0	0.00%
6800	IU - IDEA Federal Funds	\$803,873	\$793,873	\$784,803	(\$9,070)	-1.14%
6910	Rentals	\$519,243	\$519,243	\$557,676	\$38,433	7.40%
6920	Contribution & Donations	\$67,063	\$67,063	\$76,246	\$9,183	13.69%
6940	Tuition from Patrons	\$14,656	\$8,656	\$8,255	(\$401)	-4.63%
6990	Student Activities Revenue	\$130,576	\$130,576	\$137,977	\$7,401	5.67%
6990	Miscellaneous Revenue	\$92,680	\$92,680	\$154,973	\$62,293	67.21%
	Total	\$102,797,967	\$102,849,267	\$107,893,262	\$5,043,995	4.90%

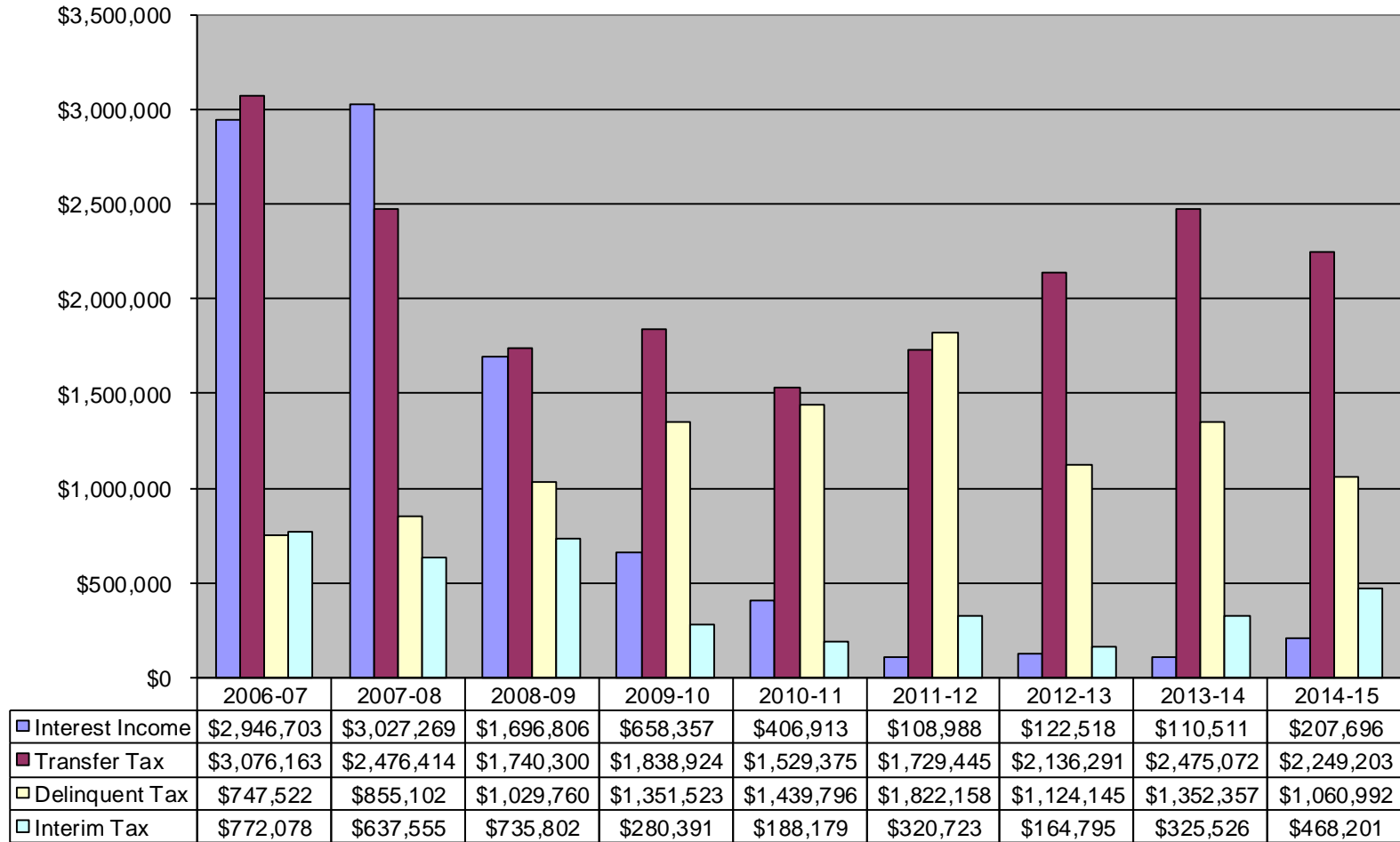
Local Revenue Assumptions

	<u>Local Revenue</u>	
6111	Current Real Estate Revenue	Latest County assessment values including interims & losses from appeals
6111	Current Real Estate Revenue	Act 1 Index of 2.4% , PSERS and Special Ed Referendum Exceptions of 1.9%
6112	Interim Tax	Average of the previous three years actual
6113	Public Utility Tax	Average of the previous seven years actual
6153	Transfer Tax	Average of the previous three years actual
6154	Amusement Tax	Average of the previous seven years actual
6400	Delinquent Tax	Average of the previous three years actual
6500	Earnings on Investments	Available reserves and float using estimated 0.05% rate of return
6700	Parking Revenue	All available passes sold
6800	Revenue from IU - IDEA Federal Funds	Average of the previous seven years actual
6910	Rentals	Average of the previous seven years actual
6920	Contribution & Donation Private Sources	Average of the previous seven years actual
6940	Tuition from Patrons	Average of the previous seven years actual
6990	Student Activities Revenue	Average of the previous seven years actual
6990	Miscellaneous Revenue	Average of the previous seven years actual

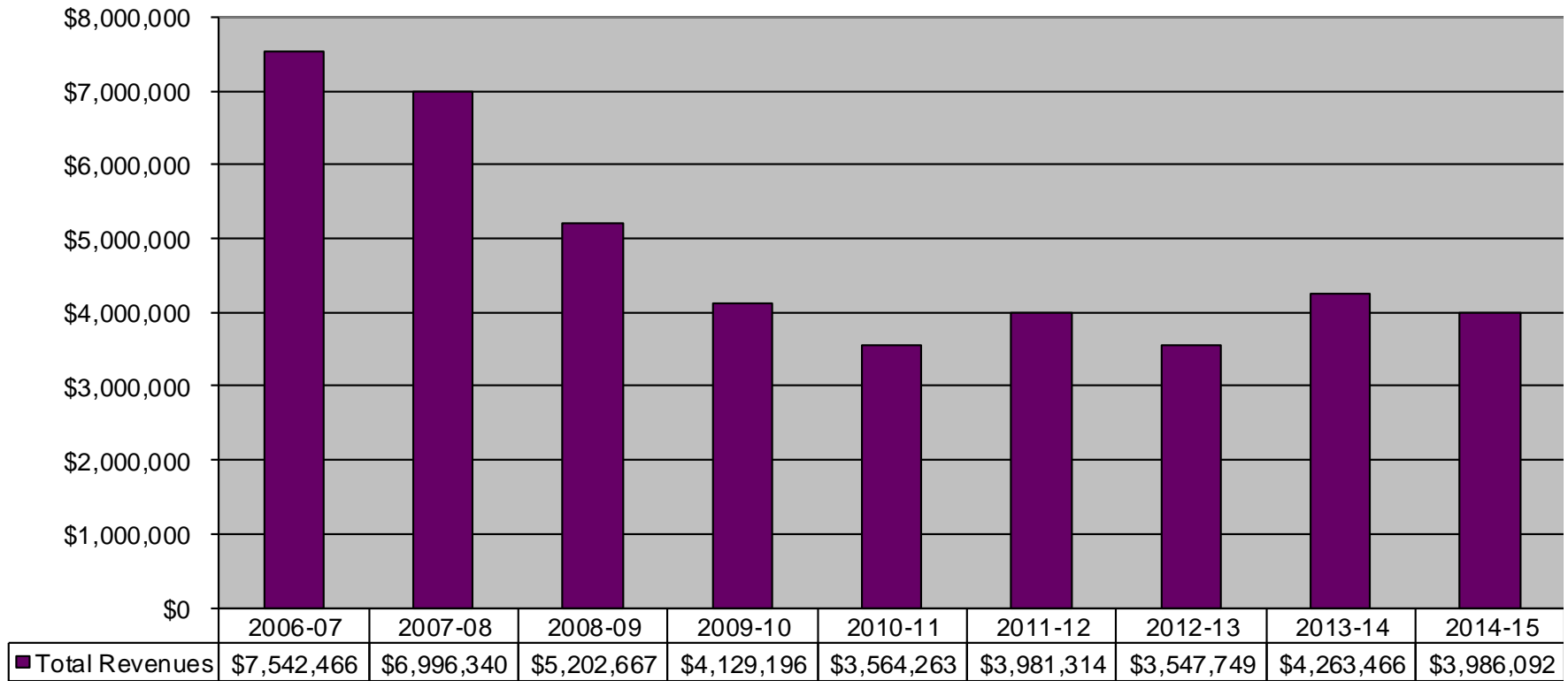
Property Tax Revenue Lost from Assessment Appeals



Economic Impact on Other Local Revenues - Detail

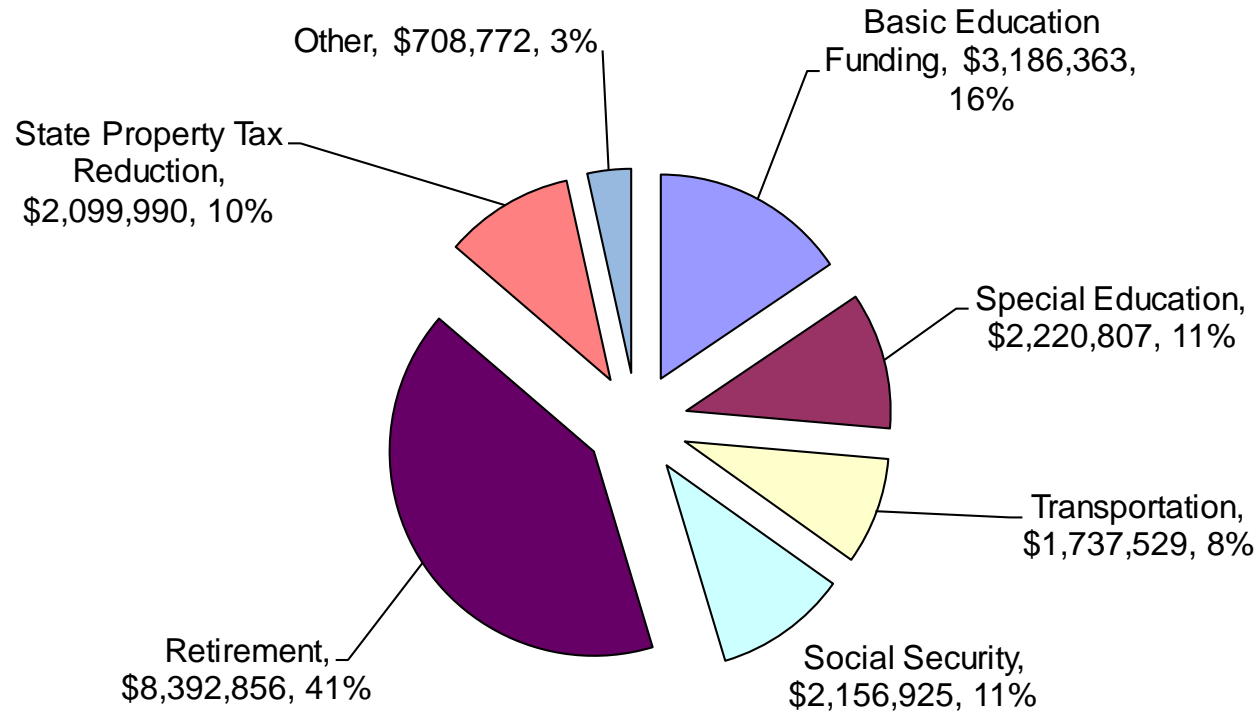


Economic Impact on Other Local Revenues - Summary



2016-17 Budgeted State Revenue

Draft



State Revenue and Variances

Draft

		A	B	C	D	E
		Budget	Projection	Prelim Budget	Variance - \$	Variance - %
	<u>State Revenue</u>	2015-2016	2015-2016	2016-2017	(C - B)	(D / B)
7110	Basic Instructional Subsidy	\$3,186,363	\$3,186,363	\$3,186,363	\$0	0.00%
7160	State Section 1305 & 1306	\$59,293	\$59,293	\$68,465	\$9,172	15.47%
7271	Special Education	\$2,290,935	\$2,220,807	\$2,220,807	\$0	0.00%
7310	Transportation	\$1,588,878	\$1,788,878	\$1,737,529	(\$51,349)	-2.87%
7320	Rentals and Sinking Fund Pymnt	\$338,379	\$338,379	\$338,171	(\$208)	-0.06%
7330	Medical and Dental Services	\$157,596	\$157,596	\$154,888	(\$2,708)	-1.72%
7340	State Property Tax Reduction	\$2,099,834	\$2,099,834	\$2,099,990	\$156	0.01%
7505	Ready to Learn Block Grant	\$147,247	\$147,247	\$147,247	\$0	0.00%
7810	Social Security	\$2,210,964	\$2,254,890	\$2,156,925	(\$97,965)	-4.34%
7820	Retirement Payments (PSERS)	\$7,249,691	\$7,161,189	\$8,392,856	\$1,231,667	17.20%
	Total	\$19,329,180	\$19,414,476	\$20,503,242	\$1,088,766	5.61%

Federal Revenue and Variances

Draft

		A	B	C	D	E
		Budget	Projection	Prelim Budget	Variance - \$	Variance - %
		2015-2016	2015-2016	2016-2017	(C - B)	(D / B)
8514	Title I - Education of Disadvantaged Children	\$139,057	\$139,057	\$139,057	\$0	0.00%
8515	NCLB Title II, Eisenhower Professional Develop	\$78,871	\$64,389	\$64,389	\$0	0.00%
8810	Access Medical Assistance	\$350,000	\$350,000	\$350,000	\$0	0.00%
8820	Medical Assistance Transportation	\$24,250	\$24,250	\$22,500	(\$1,750)	-7.22%
	Total	\$592,178	\$577,696	\$575,946	(\$1,750)	(\$0)

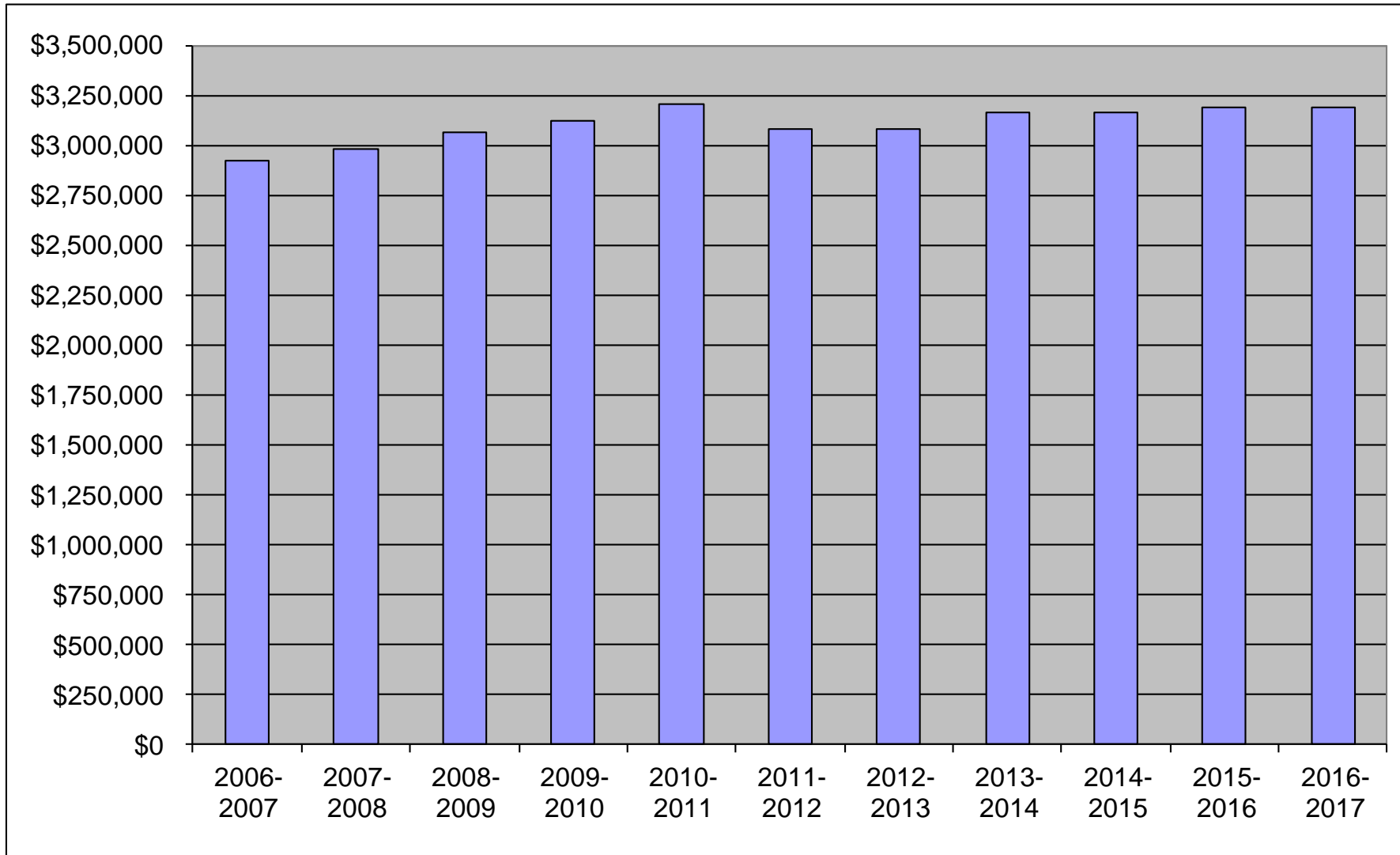
State and Federal Revenue Assumptions

Draft

7110	Basic Instructional Subsidy	Based on prior year amount
7160	State Section 1305 & 1306	Reduction in eligible student
7271	Special Education	Based on prior year amount (w/o contingency)
7310	Transportation	Based on prior year amount
7320	Rentals and Sinking Fund Payments	Bond Schedule
7330	Medical and Dental Services	Based on prior year amount
7340	State Property Tax Reduction	Based on prior year amount
7505	Ready to Learn Block Grant	Based on prior year amount
7810	Social Security	% of salaries
7820	Retirement Payments (PSERS)	Legislated % of covered salaries
8514	Title I - Education of Disadvantaged Children	Based on prior year amount
8515	NCLB Title II, Eisenhower Professional Develop	Based on prior year amount
8810	Access Medical Assistance	One time increase in amount available
8820	Medical Assistance Transportation	Estimated eligible reimbursable expenditures

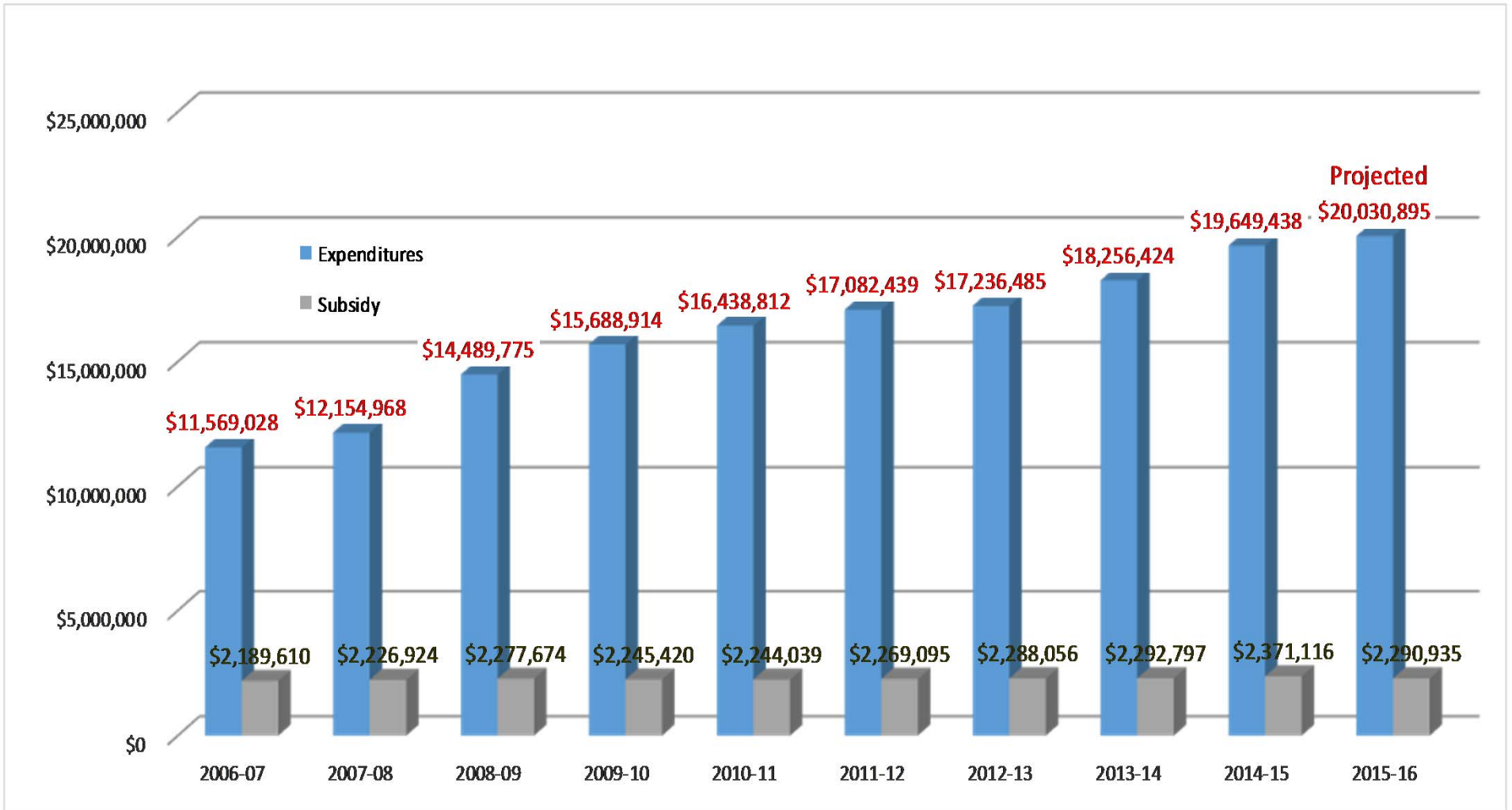
State Revenue - Basic Ed Subsidy

Draft



Special Ed Expenditures and Subsidy

Draft



State Subsidy Revenue:

- Basic Education Funding –
 - Increase of \$2,453, received portion
 - No further payments to schools until final budget is approved
 - State Revenue Budget Shortfall of \$2,000,000
- Special Education –
 - Increase of \$20,122, received portion
 - Remainder should be paid out to schools

Ready-to-Learn Grant:

- Increase of \$20,792, received full amount

Bond Financing Reimbursement:

- No payments to schools until final budget is approved
- State Revenue Budget Shortfall of \$340,000

State Subsidy Revenue:

- Basic Education Funding – Increase of \$162,019 over projected 2015-16 amount, IF, \$200 Million in NEW money is added and distributed through the BEF Formula
- Special Education – Increase of \$34,952

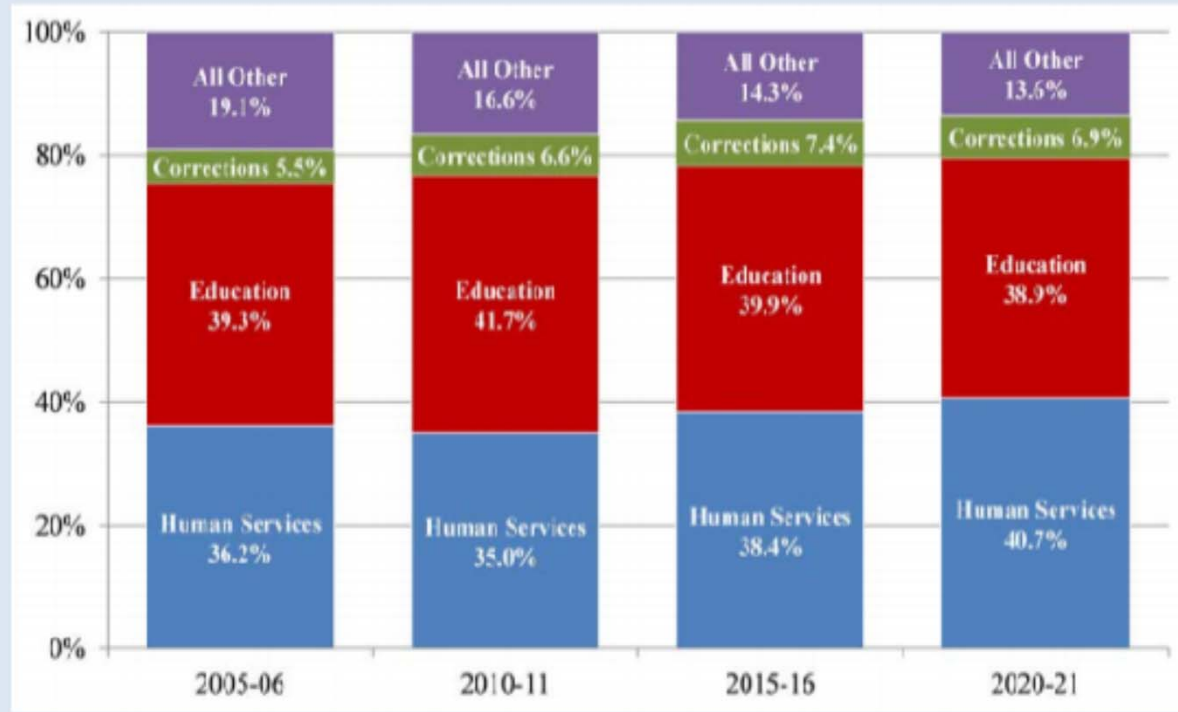
Ready-to-Learn Grant:

- No indication of change



PASBO

Figure 5.1
Composition of General Fund Expenditures



Source: Historical data from the Executive Budget (various years). Forecasts and calculations by IFO.




GOVERNOR WOLF

SCHOOLS THAT TEACH • JOBS THAT PAY • GOVERNMENT THAT WORKS

**IMPACTS OF BUDGET SHORTFALL
EXCEEDING \$2 BILLION**

- \$1 B cut to Pre-K-12 education
- No funding for school construction
- No funding for state-related universities
- \$600 M cut for vital human services
- Increasing debt costs
- Rising local property taxes

PASBO

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Smart Business + Informed Decisions = Great Schools



- Pension reform is a change in plan design; it will not reduce costs to schools in the near term.
- We will (hopefully) reach the peak of the ECR in 2019-20. The 30+% plateau will continue until 2035.
- IF the Senate passed pension reform plan is eventually enacted NEW employees will see a reduction of about 2/3rds in the value of their retirement plan compared to current employees.
- Continued market decline will adversely affect the ECR

Pension Recap

FY	ECR	Funded Ratio
15-16	25.84%	58.2
16-17	30.03%	56.8
17-18	32.04%	56.1
18-19	33.27%	58.6
19-20	34.20%	60.1
20-21	33.51%	61.2
21-22	33.51%	62.6
22-23	33.75%	64.1
23-24	33.84%	65.5
24-25	33.94%	67.3



IFO Act 1 Index Projections

	<u>2017-18</u>	<u>2018-19</u>	<u>2019-20</u>
SAWW	2.80%	3.30%	3.40%
ECI	1.70%	1.70%	1.70%
Base Index	2.20%	2.50%	2.60%

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Smart Business + Informed Decisions = Great Schools



Resolution?

- Compromise is not on the horizon...
 - Rs and Ds are miles apart
 - House and Senate are miles apart
 - House leadership is miles apart
- No plan for resolution of 15-16 or 16-17
- Primary election is April 26
- General election is November 8

PASBO

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Smart Business + Informed Decisions = Great Schools

FY 2016-17 Preliminary Budget Summary Draft

(w/ Act 1 Index and Referendum Exception Tax Increases)

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4	Act 1 Tax Increase (2.4%)	\$2,392,602
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Estimated Eligible Referendum Exceptions for 2016-17

1	*Employer Retirement Contributions	\$962,839
2	**Special Education Expenditures	\$931,570

◆ What does the Taxpayer Relief Act of 2006 give to voters in each school district?

- “Power over extraordinary tax increases – School boards will still be able to raise property taxes each year to keep up with inflation, and they can receive **referendum exceptions for emergencies and educational necessities.**”

◆ What are the referendum exceptions in the Taxpayer Relief Act?

- “**Act 1 includes sensible and flexible referendum requirements that protect homeowners while ensuring that school districts can afford to adequately fund their schools.** In order to increase property taxes beyond the inflation index (Act 1 Index), a school board must receive a referendum exception for specific costs.”
- Two of those referendum exceptions are:
 - 1) Special education costs that increase by more than the index
 - 2) Increases in retirement payments that rise faster than the index

Source: PDE Taxpayer Relief Act 1 of 2006 FAQ's

Tax Impact from Act 1 Index and Exception Draft

		A	B	C	D
					*Increase to
	<u>FY 2016-17</u>	<u>Tax Rate</u>	<u>Projected Revenue</u>	<u>Mills</u>	<u>T/E Homeowner</u>
			(Current Rate = 20.9868)		
1	Act 1 Index	2.400%	\$2,392,602	0.5037	\$127
2	Referendum Exceptions:				
3	Employer Retirement Contributions	0.966%	\$962,839	0.2027	\$51
4	Special Education Expenditures	0.934%	\$931,570	0.1961	\$50
5	Total	4.300%	\$4,287,011	0.9025	\$228
			(Projected Maximum Rate = 21.8893)		
	*Based on Average Assessment of a T/E home of \$252,386 with a average tax bill of \$5,297				

PSEERS Impact on TESD Budget

Draft

<u>Fiscal Year</u>	*PSEERS Employer Contribution Rate (ECR)	TESD Net Rate (50% of ECR)	TESD Net Projected Budget Impact
2015-2016	25.84%	12.92%	\$7.2 million
2016-2017	30.03%	15.02%	\$8.4 million
2017-2018	32.04%	16.02%	\$9.2 million
2018-2019	33.27%	16.64%	\$9.6 million
2019-2020	34.20%	17.10%	\$9.86 million
2020-2021	33.51%	16.76%	\$9.66 million

* Source: PSEERS (Dec 2015)

Special Education Referendum Exception

Draft

Special Education Expenditures

	<u>Year 1</u>	<u>Year 2</u>
Special Education Instruction	xxxxx	xxxxx
Less: Gifted Support	<u>(xxxx)</u>	<u>(xxxx)</u>
Special Ed Instruction for Students w/ Disabilities	A1	A2
Add:		
Guidance		
Psychological Services		
Speech Pathology		
Social Work Services		
Instruction and Curriculum Svcs		
Legal Services		
Medical Services		
Nursing Services		
Student Transportation Svcs	<u>xxx</u>	<u>xxx</u>
Special Ed Svcs for Students w/ Disabilities	B1	B2
Total Special Education Expenditures	A1 + B1 = C1	A2 + B2 = C2
Revenue for Special Education:		
PA State Special Ed Funding Subsidy	D1	D2
Special Ed Expenditures minus Revenues	C1 – D1 = E1	C2 – D2 = E2
Act 1 Index multiplied by Year 1 Special Ed Expenditures		(Act 1 Index X E1) = F
Year 2 Expenditures minus Year 1 Expenditures		E2 – E1 = G
Allowable Special Education Exception Amount		G – F

History of Tax Rate

Draft

A	B	C	D	E	F	G
		Referendum Exceptions				Homestead
<u>Year</u>	<u>Act 1 Index</u>	<u>PSERS</u>	<u>Special Ed</u>	<u>Tax Increase</u>	<u>Avg. Increase</u>	<u>Credit*</u>
2015-16	1.9%	1.14%	0.77%	3.81%	\$194	\$181
2014-15	2.1%	1.10%	-	3.20%	\$157	\$180
2013-14	1.7%	-	-	1.70%	\$82	\$178
2012-13	1.7%	1.04%	0.56%	3.30%	\$155	\$177
2011-12	1.4%	1.20%	1.17%	3.77%	\$171	\$177
2010-11	2.9%	-	-	2.90%	\$126	\$178
2009-10	4.1%	-	-	2.95%	\$126	\$179
2008-09	4.4%	-	-	4.37%	\$171	\$181
2007-08	3.4%	-	-	3.37%	\$128	
2006-07	3.9%	Act 1 of 2006 Becomes Law		3.90%	\$145	
2005-06	-			1.40%	\$51	
2004-05	-			0.00%	\$0	
* The amount of property tax reduction for homeowners approved by the County						

Wealthiest School Districts in PA (based on Aid Ratio)

	AUN	School District	Tax County	FY 2015-16 MV / PI Aid Ratio	2014 STEB Market Value	2013 Personal Income	2013 Median Household Income	FY 2015-16 RE Mills	FY 2015-16 RE Mills Rank 1- Highest	FY 2013-14 Eq Mills	FY 2013-14 Eq Mills Rank 1- Highest
1	122092353	Council Rock SD	Bucks	0.1500	\$10,516,815,169	\$4,366,047,250	\$ 110,950	115.0100	43	15.4	357
2	122098003	Palisades SD	Bucks	0.1500	\$2,342,619,940	\$612,286,571	\$ 71,746	111.2400	46	12.9	450
3	122097604	New Hope-Solebury SD	Bucks	0.1500	\$2,543,182,522	\$1,117,240,463	\$ 104,538	89.6357	80	11.9	470
4	123468303	Upper Dublin SD	Montgomery	0.1500	\$3,404,706,517	\$1,499,487,023	\$ 107,934	31.4099	297	20.4	150
5	123467203	Springfield Township SD	Montgomery	0.1500	\$1,986,163,993	\$849,207,557	\$ 85,089	31.0766	300	20.0	160
6	125234502	Haverford Township SD	Delaware	0.1500	\$4,453,430,798	\$1,946,036,450	\$ 94,501	29.4719	315	18.5	213
7	124158503	Unionville-Chadds Ford SD	Chester	0.1500	\$3,464,996,843	\$1,321,008,232	\$ 123,585	26.9900	340	17.4	263
8	123464502	Lower Merion SD	Montgomery	0.1500	\$12,337,555,561	\$6,472,406,244	\$ 111,823	26.2321	348	15.2	373
9	125237903	Rose Tree Media SD	Delaware	0.1500	\$3,977,988,314	\$1,650,317,279	\$ 87,585	23.4082	373	16.6	301
10	124158503	Unionville-Chadds Ford SD	Delaware	0.1500	\$3,464,996,843	\$1,321,008,232	\$ 123,585	22.8900	385	17.4	263
11	125237603	Radnor Township SD	Delaware	0.1500	\$4,925,430,831	\$2,300,340,358	\$ 102,710	21.6681	404	13.9	418
12	124157802	Tredyffrin-Easttown SD	Chester	0.1500	\$7,941,134,120	\$3,214,322,591	\$ 114,233	20.9868	411	11.8	472
13	123461602	Colonial SD	Montgomery	0.1500	\$6,468,869,351	\$2,036,877,050	\$ 86,497	20.5125	415	12.9	450
14	124153503	Great Valley SD	Chester	0.1500	\$5,170,219,560	\$1,818,230,173	\$ 101,942	20.3200	417	12.9	450
15	124159002	West Chester Area SD	Chester	0.1500	\$12,546,941,354	\$4,516,471,918	\$ 85,812	19.5779	424	13.6	429
16	123468402	Upper Merion Area SD	Montgomery	0.1500	\$5,267,042,793	\$1,325,586,825	\$ 75,689	18.9600	434	13.2	442
17	125235502	Marple Newtown SD	Delaware	0.1500	\$4,522,919,280	\$1,756,050,381	\$ 81,581	18.0690	452	12.9	450
18	123469303	Wissahickon SD	Montgomery	0.1500	\$5,397,471,970	\$2,395,759,831	\$ 95,865	17.9800	455	12.9	450
19	103027753	Quaker Valley SD	Allegheny	0.1500	\$1,515,440,438	\$1,023,898,057	\$ 67,019	17.3232	467	22.7	86
20	124159002	West Chester Area SD	Delaware	0.1500	\$12,546,941,354	\$4,516,471,918	\$ 85,812	13.9059	534	13.6	429
21	123460504	Bryn Athyn SD	Montgomery	0.1500	\$172,313,929	\$64,936,758	\$ 81,136	1.0000	605	1.6	500
Source: PDE: Finances: Aid Ratios July 2015; RE Tax Rates 2015-2016; EdBudget 2015-16 BEF Feb 2016; EdBudget 2016-17 Feb 2016											

- ◆ **FY 2015-16 Revenue or Expenditure Projections**
- ◆ **Secondary Projection for Self-Funded Healthcare Costs**
- ◆ **Enrollment and Staffing Projections**
- ◆ **State Budget**
- ◆ **Medical Assistance Reimbursement (ACCESS)**
- ◆ **Affordable Care Act**
- ◆ **Proposed One:One Computing Initiative**

Projection Model (Act 1 & Referendum Exceptions Tax Increases) Draft

		A	B	C	D	E
		Proposed	Projected	Projected	Projected	Projected
	Revenues	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
1	Total Revenue from Local Sources	\$107,893,262	\$107,880,536	\$107,859,377	\$107,827,327	\$107,785,107
2	Revenue from State Sources	\$12,099,356	\$12,391,433	\$12,391,433	\$12,391,433	\$12,391,433
3	PSERS Subsidy from State	\$8,403,886	\$9,235,893	\$9,590,455	\$9,858,538	\$9,659,638
4	Total Revenue from Federal Sources	\$575,946	\$575,946	\$575,946	\$575,946	\$575,946
5	Total Revenues	\$128,972,449	\$130,083,808	\$130,417,211	\$130,653,244	\$130,412,123
	Expenditures					
6	Salaries	\$57,932,132	\$57,932,132	\$57,932,132	\$57,932,132	\$57,932,132
7	Benefits	\$15,843,789	\$16,707,341	\$17,616,973	\$18,550,890	\$19,555,884
8	PSERS Expenditures	\$16,807,772	\$18,471,787	\$19,180,910	\$19,717,076	\$19,319,275
9	Other Expenditures	\$38,856,875	\$41,011,924	\$42,664,998	\$44,295,298	\$46,020,413
10	Total Expenditures	\$129,440,568	\$134,123,184	\$137,395,012	\$140,495,396	\$142,827,703
11	Budget Imbalance	(\$468,119)	(\$4,039,375)	(\$6,977,801)	(\$9,842,152)	(\$12,415,580)
11	Beginning General Fund Balance	\$32,138,287	\$31,670,168	\$27,630,793	\$20,652,992	\$10,810,840
12	Change/Use of Fund Balance	(\$468,119)	(\$4,039,375)	(\$6,977,801)	(\$9,842,152)	(\$12,415,580)
13	Ending General Fund Balance	\$31,670,168	\$27,630,793	\$20,652,992	\$10,810,840	(\$1,604,740)

◆ Act 1 Index (2.4%) and Referendum Exceptions (1.9%) Tax Revenue Included for FY 2016-17

Projection Model Assumptions

Draft

		A	B	C	D
		Projected	Projected	Projection	Projection
		2017-2018	2018-2019	2019-2020	2020-2021
1	Act 1 Index	0.00%	0.00%	0.00%	0.00%
2	Assessment Increase	0.00%	0.00%	0.00%	0.00%
3	Other Local Revenues	0.00%	0.00%	0.00%	0.00%
4	Rate of Return on Investments	0.00%	0.00%	0.00%	0.00%
5	State Funding	0.00%	0.00%	0.00%	0.00%
6	Federal Funds	0.00%	0.00%	0.00%	0.00%
7	PSERS Employer Contribution Rate (2015-16 ECR is 25.84%)	32.04%	33.27%	34.20%	33.51%
8	Medical Benefits Increase	8.00%	8.00%	8.00%	8.00%
9	Prescription Benefits Increase	8.00%	8.00%	8.00%	8.00%
10	Other Benefits (Workers Comp, Unemployment Comp)	3.00%	3.00%	3.00%	3.00%
11	Professional Services Increase (Special Education Only)	7.00%	7.00%	7.00%	7.00%
12	Professional Services Increase	3.00%	3.00%	3.00%	3.00%
13	Technical Services Increase (Utilities, Maintenance, Rentals)	3.00%	3.00%	3.00%	3.00%
14	Tuition Increase (Special Education Only)	10.00%	10.00%	10.00%	10.00%
15	Other Purch Svcs Increase (Tuition, Transportation, Insurance)	3.00%	3.00%	3.00%	3.00%
16	Supplies Increase	3.00%	3.00%	3.00%	3.00%
17	Equipment Increase	1.00%	1.00%	1.00%	1.00%
18	Dues and Fees Increase	3.00%	3.00%	3.00%	3.00%
19	Other Uses Increase (Athletic Fund)	3.00%	3.00%	3.00%	3.00%
20	Teacher FTE's	471.9	471.9	471.9	471.9

Projection Model (Base)

Draft

		A	B	C	D	E
		Proposed	Projected	Projected	Projected	Projected
	Revenues	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
1	Total Revenue from Local Sources	\$103,606,251	\$103,577,383	\$103,540,022	\$103,491,708	\$103,433,163
2	Revenue from State Sources	\$12,099,356	\$12,391,433	\$12,391,433	\$12,391,433	\$12,391,433
3	PSERS Subsidy from State	\$8,403,886	\$9,235,893	\$9,590,455	\$9,858,538	\$9,659,638
4	Total Revenue from Federal Sources	\$575,946	\$575,946	\$575,946	\$575,946	\$575,946
5	Total Revenues	\$124,685,439	\$125,780,655	\$126,097,855	\$126,317,625	\$126,060,179
	Expenditures					
6	Salaries	\$57,932,132	\$57,932,132	\$57,932,132	\$57,932,132	\$57,932,132
7	Benefits	\$15,843,789	\$16,707,341	\$17,616,973	\$18,550,890	\$19,555,884
8	PSERS Expenditures	\$16,807,772	\$18,471,787	\$19,180,910	\$19,717,076	\$19,319,275
9	Other Expenditures	\$38,856,875	\$41,011,924	\$42,664,998	\$44,295,298	\$46,020,413
10	Total Expenditures	\$129,440,568	\$134,123,184	\$137,395,012	\$140,495,396	\$142,827,703
11	Budget Imbalance	(\$4,755,129)	(\$8,342,528)	(\$11,297,157)	(\$14,177,771)	(\$16,767,524)
11	Beginning General Fund Balance	\$32,138,287	\$27,383,158	\$19,040,630	\$7,743,473	(\$6,434,298)
12	Change/Use of Fund Balance	(\$4,755,129)	(\$8,342,528)	(\$11,297,157)	(\$14,177,771)	(\$16,767,524)
13	Ending General Fund Balance	\$27,383,158	\$19,040,630	\$7,743,473	(\$6,434,298)	(\$23,201,823)

◆ No Act 1 Index or Referendum Exception Tax Revenue Included for FY 2016-17

Projection Model (Act 1 Index Tax Increase)

Draft

		A	B	C	D	E
		Proposed	Projected	Projected	Projected	Projected
	Revenues	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
1	Total Revenue from Local Sources	\$105,998,853	\$105,978,994	\$105,950,675	\$105,911,439	\$105,862,004
2	Revenue from State Sources	\$12,099,356	\$12,391,433	\$12,391,433	\$12,391,433	\$12,391,433
3	PSERS Subsidy from State	\$8,403,886	\$9,235,893	\$9,590,455	\$9,858,538	\$9,659,638
4	Total Revenue from Federal Sources	\$575,946	\$575,946	\$575,946	\$575,946	\$575,946
5	Total Revenues	\$127,078,041	\$128,182,266	\$128,508,509	\$128,737,355	\$128,489,020
	Expenditures					
6	Salaries	\$57,932,132	\$57,932,132	\$57,932,132	\$57,932,132	\$57,932,132
7	Benefits	\$15,843,789	\$16,707,341	\$17,616,973	\$18,550,890	\$19,555,884
8	PSERS Expenditures	\$16,807,772	\$18,471,787	\$19,180,910	\$19,717,076	\$19,319,275
9	Other Expenditures	\$38,856,875	\$41,011,924	\$42,664,998	\$44,295,298	\$46,020,413
10	Total Expenditures	\$129,440,568	\$134,123,184	\$137,395,012	\$140,495,396	\$142,827,703
11	Budget Imbalance	(\$2,362,527)	(\$5,940,917)	(\$8,886,503)	(\$11,758,041)	(\$14,338,683)
11	Beginning General Fund Balance	\$32,138,287	\$29,775,760	\$23,834,843	\$14,948,339	\$3,190,299
12	Change/Use of Fund Balance	(\$2,362,527)	(\$5,940,917)	(\$8,886,503)	(\$11,758,041)	(\$14,338,683)
13	Ending General Fund Balance	\$29,775,760	\$23,834,843	\$14,948,339	\$3,190,299	(\$11,148,384)

◆ Act 1 Index (2.4%) Tax Revenue Included for FY 2016-17

Projection Model (Tax Increase of 3.35%)

Draft

		A	B	C	D	E
		Proposed	Projected	Projected	Projected	Projected
	Revenues	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
1	Total Revenue from Local Sources	\$106,943,100	\$106,926,798	\$106,902,047	\$106,866,393	\$106,820,554
2	Revenue from State Sources	\$12,099,356	\$12,391,433	\$12,391,433	\$12,391,433	\$12,391,433
3	PSERS Subsidy from State	\$8,403,886	\$9,235,893	\$9,590,455	\$9,858,538	\$9,659,638
4	Total Revenue from Federal Sources	\$575,946	\$575,946	\$575,946	\$575,946	\$575,946
5	Total Revenues	\$128,022,288	\$129,130,070	\$129,459,881	\$129,692,309	\$129,447,570
	Expenditures					
6	Salaries	\$57,932,132	\$57,932,132	\$57,932,132	\$57,932,132	\$57,932,132
7	Benefits	\$15,843,789	\$16,707,341	\$17,616,973	\$18,550,890	\$19,555,884
8	PSERS Expenditures	\$16,807,772	\$18,471,787	\$19,180,910	\$19,717,076	\$19,319,275
9	Other Expenditures	\$38,856,875	\$41,011,924	\$42,664,998	\$44,295,298	\$46,020,413
10	Total Expenditures	\$129,440,568	\$134,123,184	\$137,395,012	\$140,495,396	\$142,827,703
11	Budget Imbalance	(\$1,418,280)	(\$4,993,114)	(\$7,935,131)	(\$10,803,087)	(\$13,380,133)
11	Beginning General Fund Balance	\$32,138,287	\$30,720,007	\$25,726,893	\$17,791,762	\$6,988,675
12	Change/Use of Fund Balance	(\$1,418,280)	(\$4,993,114)	(\$7,935,131)	(\$10,803,087)	(\$13,380,133)
13	Ending General Fund Balance	\$30,720,007	\$25,726,893	\$17,791,762	\$6,988,675	(\$6,391,458)

Projection Model (Tax Increase of 3.875%)

Draft

		A	B	C	D	E
		Proposed	Projected	Projected	Projected	Projected
	Revenues	2016-2017	2017-2018	2018-2019	2019-2020	2020-2021
1	Total Revenue from Local Sources	\$107,418,181	\$107,403,667	\$107,380,712	\$107,346,860	\$107,302,830
2	Revenue from State Sources	\$12,099,356	\$12,391,433	\$12,391,433	\$12,391,433	\$12,391,433
3	PSERS Subsidy from State	\$8,403,886	\$9,235,893	\$9,590,455	\$9,858,538	\$9,659,638
4	Total Revenue from Federal Sources	\$575,946	\$575,946	\$575,946	\$575,946	\$575,946
5	Total Revenues	\$128,497,369	\$129,606,939	\$129,938,546	\$130,172,777	\$129,929,847
	Expenditures					
6	Salaries	\$57,932,132	\$57,932,132	\$57,932,132	\$57,932,132	\$57,932,132
7	Benefits	\$15,843,789	\$16,707,341	\$17,616,973	\$18,550,890	\$19,555,884
8	PSERS Expenditures	\$16,807,772	\$18,471,787	\$19,180,910	\$19,717,076	\$19,319,275
9	Other Expenditures	\$38,856,875	\$41,011,924	\$42,664,998	\$44,295,298	\$46,020,413
10	Total Expenditures	\$129,440,568	\$134,123,184	\$137,395,012	\$140,495,396	\$142,827,703
11	Budget Imbalance	(\$943,199)	(\$4,516,245)	(\$7,456,466)	(\$10,322,619)	(\$12,897,857)
11	Beginning General Fund Balance	\$32,138,287	\$31,195,088	\$26,678,843	\$19,222,377	\$8,899,758
12	Change/Use of Fund Balance	(\$943,199)	(\$4,516,245)	(\$7,456,466)	(\$10,322,619)	(\$12,897,857)
13	Ending General Fund Balance	\$31,195,088	\$26,678,843	\$19,222,377	\$8,899,758	(\$3,998,099)

Financial Position with Approved Tax Increases **Draft**

		A	B	C	D	E
		Actual	Actual	Actual	Actual	Projected
	Revenues	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
1	Total Revenue from Local Sources	\$90,639,157	\$95,348,801	\$95,967,558	\$99,320,714	\$102,849,267
2	Revenue from State Sources	\$11,595,803	\$11,421,040	\$11,699,141	\$12,353,251	\$12,253,287
3	PSERS Subsidy from State	\$2,282,518	\$3,237,377	\$4,461,119	\$5,856,131	\$7,161,189
4	Total Revenue from Federal Sources	\$1,093,996	\$1,123,384	\$780,572	\$809,962	\$577,696
5	Total Revenues	\$105,611,474	\$111,130,602	\$112,908,390	\$118,340,058	\$122,841,439
	Expenditures					
6	Salaries	\$54,062,282	\$54,771,846	\$55,921,404	\$56,648,934	\$57,765,170
7	Benefits	\$12,646,038	\$13,013,853	\$12,813,715	\$14,664,297	\$15,075,252
8	PSERS Expenditures	\$4,565,037	\$6,474,754	\$8,922,238	\$11,712,263	\$14,322,378
9	Other Expenditures	\$30,404,822	\$42,311,865	\$33,094,736	\$34,607,848	\$35,921,399
10	Total Expenditures	\$101,678,179	\$116,572,318	\$110,752,093	\$117,633,341	\$123,084,199
11	Budget Imbalance	\$3,933,295	(\$5,441,716)	\$2,156,296	\$706,717	(\$242,760)
11	Beginning General Fund Balance	\$31,026,455	\$34,959,750	\$29,518,034	\$31,674,331	\$32,381,048
12	Change/Use of Fund Balance	\$3,933,295	(\$5,441,716)	\$2,156,296	\$706,717	(\$242,760)
13	Ending General Fund Balance	\$34,959,750	\$29,518,034	\$31,674,331	\$32,381,048	\$32,138,288

Financial Position Assuming Only Act 1 Index Tax Increases

		A	B	C	D	E
		Actual	Actual	Actual	Actual	Projected
	Revenues	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
1	Total Revenue from Local Sources	\$89,312,645	\$91,016,329	\$93,886,994	\$93,273,895	\$96,997,876
2	Revenue from State Sources	\$11,595,803	\$11,421,040	\$11,699,141	\$12,353,251	\$12,253,287
3	PSERS Subsidy from State	\$2,282,518	\$3,237,377	\$4,461,119	\$5,856,131	\$7,161,189
4	Total Revenue from Federal Sources	\$1,093,996	\$1,123,384	\$780,572	\$809,962	\$577,696
5	Total Revenues	\$104,284,962	\$106,798,130	\$110,827,826	\$112,293,239	\$116,990,048
	Expenditures					
6	Salaries	\$54,062,282	\$54,771,846	\$55,921,404	\$56,648,934	\$57,765,170
7	Benefits	\$12,646,038	\$13,013,853	\$12,813,715	\$14,664,297	\$15,075,252
8	PSERS Expenditures	\$4,565,037	\$6,474,754	\$8,922,238	\$11,712,263	\$14,322,378
9	Other Expenditures	\$30,404,822	\$42,311,865	\$33,094,736	\$34,607,848	\$35,921,399
10	Total Expenditures	\$101,678,179	\$116,572,318	\$110,752,093	\$117,633,341	\$123,084,199
11	Budget Imbalance	\$2,606,783	(\$9,774,188)	\$75,732	(\$5,340,102)	(\$6,094,151)
11	Beginning General Fund Balance	\$31,026,455	\$33,633,238	\$23,859,050	\$23,934,782	\$18,594,680
12	Change/Use of Fund Balance	\$2,606,783	(\$9,774,188)	\$75,732	(\$5,340,102)	(\$6,094,151)
13	Ending General Fund Balance	\$33,633,238	\$23,859,050	\$23,934,782	\$18,594,680	\$12,500,529

Financial Position Assuming No Tax Increases

Draft

		A	B	C	D	E
		Actual	Actual	Actual	Actual	Projected
	Revenues	2011-2012	2012-2013	2013-2014	2014-2015	2015-2016
1	Total Revenue from Local Sources	\$88,128,251	\$88,379,662	\$88,717,992	\$89,280,571	\$89,218,379
2	Revenue from State Sources	\$11,595,803	\$11,421,040	\$11,699,141	\$12,353,251	\$12,253,287
3	PSERS Subsidy from State	\$2,282,518	\$3,237,377	\$4,461,119	\$5,856,131	\$7,161,189
4	Total Revenue from Federal Sources	\$1,093,996	\$1,123,384	\$780,572	\$809,962	\$577,696
5	Total Revenues	\$103,100,568	\$104,161,463	\$105,658,824	\$108,299,915	\$109,210,551
	Expenditures					
6	Salaries	\$54,062,282	\$54,771,846	\$55,921,404	\$56,648,934	\$57,765,170
7	Benefits	\$12,646,038	\$13,013,853	\$12,813,715	\$14,664,297	\$15,075,252
8	PSERS Expenditures	\$4,565,037	\$6,474,754	\$8,922,238	\$11,712,263	\$14,322,378
9	Other Expenditures	\$30,404,822	\$42,311,865	\$33,094,736	\$34,607,848	\$35,921,399
10	Total Expenditures	\$101,678,179	\$116,572,318	\$110,752,093	\$117,633,341	\$123,084,199
11	Budget Imbalance	\$1,422,389	(\$12,410,855)	(\$5,093,270)	(\$9,333,426)	(\$13,873,648)
11	Beginning General Fund Balance	\$31,026,455	\$32,448,844	\$20,037,989	\$14,944,719	\$5,611,294
12	Change/Use of Fund Balance	\$1,422,389	(\$12,410,855)	(\$5,093,270)	(\$9,333,426)	(\$13,873,648)
13	Ending General Fund Balance	\$32,448,844	\$20,037,989	\$14,944,719	\$5,611,294	(\$8,262,354)

FY 2016-17 Key Dates Budget Development

Draft

- A. April 12, 2016 – Budget Workshop II
- B. April 25, 2016 – Adopt Proposed Final Budget for FY 2016-17
- C. June 13, 2016 – Adopt Final Budget for FY 2016-17